

E-SCAN is a regular newsletter distributed electronically as a means of maintaining timely communication of, and encouraging a dialogue on, topics relevant to Chartered Accountants and students of the Nova Scotia Institute. Copies of recent issues can be obtained from the Institute web-site at [www.icans.ns.ca](http://www.icans.ns.ca).



*Lauchie McKenzie FCA*

## WELCOME TO ICANS' INTERIM EXECUTIVE DIRECTOR

On behalf of the Institute's HR Committee, we are pleased to announce that **Lauchie McKenzie, FCA**, has agreed to serve as ICANS' Interim Executive Director.

As a past president of the Institute, Lauchie is well known and respected throughout the profession. As such, his experience, and strong leadership and management skills, will help facilitate the transition associated with Bob Caswill's departure. We are fortunate to have Lauchie with us and ask that you please join in welcoming him.

## RAIN! WHAT RAIN? A RECAP OF ICANS' ANNUAL MEETING & GOLF TOURNAMENT

Once again, ICANS members braved stormy weather to attend the Annual General Meeting and get in a round of golf with colleagues and friends in Chester, Nova Scotia. Armed with umbrellas, slickers, seven irons and drivers, members teed off with enthusiasm after forming a quorum to elect this year's Council. Appointed to the 2004-05 Executive Team were: **John MacKinnon** (President), **Sue Payne** (Vice-President), **Gordon Moore** (Treasurer) and **Don Flinn** (Secretary). The scrutineers' report also announced that the Executive will be joined by the following members in forming the complete Council: **Susan Carson, Paul Comeau, Ted Doane, Leo Gallant, Kirk Higgins, Susan MacIsaac, Greg Simpson** and lay member **Clay Coveyduck**.



*L to R: Bob Bean, Gordon Moore and John MacKinnon organizing notes for the Annual General Meeting.*



*Members chat at the Annual General Meeting.*

As incoming President, John MacKinnon thanked **Bob Bean** for his leadership and presented him with a pewter sculpture to commemorate his term as Institute President. Attendees also enjoyed a steak dinner and witnessing the presentation of tournament prizes including winners **Andrea Boudreau, Dana Landry, Alan Weiss** and **David Hunt** who received the low gross score. In addition to fun and business, ICANS' Annual General Meeting/Golf Tournament raised approximately **\$6,500** for the **Boys & Girls Clubs of Nova Scotia** (note: ICANS has generated over \$53,500 for this special community group since 1997).



*Scrutineers Ryan Tilley, Hugh Avery and Jaime Rudolph counting ballots at the Annual General Meeting.*

Special thanks to ICANS' Golf Tournament Committee members **Jack Gorriil** (Chair), **Marc Furlotte, Phil Gaunce, Greg Simpson** and **Cindy Mombourquette** (ICANS staff) - your continued efforts in planning this event is greatly appreciated.

As well, kudos to our event sponsors — **Boyne Clarke, Johnson Inc., Office Interiors Group, Roynat Capital, Scotiabank** and **CBDC** — for their tremendous support! And lastly, thank you to all our participants — don't worry, next year the sun just has to shine!

### In This Issue:

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*Brian Rogers FCA, talks to ICANS' members who attended the Dartmouth CA/CMA proposed merger information session.*

## MERGER PROPOSAL UPDATE

Since the May 11<sup>th</sup> public announcement that the CAs and CMAs are considering formal merger discussions, the Institute has hosted several Town Hall sessions throughout the province for members to discuss and gain a better understanding of why the merger is being considered, the guiding principles on which any merger may proceed, and the process to be followed in ensuring that the membership supports any merger. To date, well-attended sessions have been held in Bridgewater, Yarmouth, Halifax, Dartmouth, Antigonish and Amherst. Upcoming sessions include: **Halifax (July 8)**, **Kentville (July 9)** and **Truro (July 12)**. For details, visit <http://www.icans.ns.ca/media/documents> and click on your desired location, or contact **Soula Keramaris** at [skeramaris@icans.ns.ca](mailto:skeramaris@icans.ns.ca) or (902) 425-3291.

### Web Watch

Information is also available on the CICA Website at [http://www.cica.ca/index.cfm/ci\\_id/20170/la\\_id/1.htm](http://www.cica.ca/index.cfm/ci_id/20170/la_id/1.htm). Of particular interest is a series of FAQs at [http://www.cica.ca/index.cfm/ci\\_id/21493/la\\_id/1.htm](http://www.cica.ca/index.cfm/ci_id/21493/la_id/1.htm), that reflect the feedback received by ICANS and other Institutes from its members.

### National Member Survey

The CICA and Provincial Institutes have arranged for a survey of the membership reaction to the proposed merger as a means of assessing general reaction and to determine areas in which the profession must work to providing further information to allow members to fully understand the issues. This telephone survey is being conducted by a professional survey firm and will take place over the next few weeks. So, if contacted, please participate – your opinion is important!

### More Proposed CA/CMA Merger Info

Additional information will be provided to all members over the coming months, leading up to any decision by the membership. In addition to the next *CAMagazine* issue, CICA and ICANS will be providing additional material, webcasts, etc., to ensure its members are fully informed. In the meantime, you may also wish to refer to other Provincial Institute websites (links are available on the ICANS website) to review what other information is being made available across Canada. For example, the Alberta Institute is developing considerable material to address the concerns of recently qualified Chartered Accountants that is equally applicable to Nova Scotia CAs.

## 2004 TENTATIVE PD OFFERINGS

ICANS is currently scheduling the Fall/Winter Professional Development Sessions. While the 2004 Fall/Winter PD brochure won't be mailed until mid-August (**note: the Passport Deadline is Friday, October 21, 2004**), to ensure that you get your first choice of sessions, please **register early!** To help you decide, below is a tentative listing of offerings for this year:

### Tax

- Income Tax Update
- GST/HST Refresher for Professionals
- RIP: Tax Compliance Matters Related to Terminal Filing Preparation
- Basic But Essential Income Tax Issues for the GP
- Section 85 – Transfer of Property
- Tax Decisions with Long Term Implications for the GP
- CCRA Dispute Resolution: Tax Audit and Tax Litigation Process
- Advanced Tax Planning Strategies
- Research and Development Tax Credits
- Taxation of Domestic Family Trusts: Advanced
- Taxation of Employee Benefits
- Selected Tax Challenges
- Purchase & Sale of a Business
- RIP: Estate Planning to Minimize Tax Leakage
- Corporate Reorganization
- Tax Issues For Private Corporate Groups
- Taxation of Offshore Trusts

### ARE YOU GETTING NOTICED?

If you're looking to promote yourself as an expert business leader, then sign up with ICANS to submit an article for *The Halifax Herald's* weekly business column, **Business Forum**.

CAs have been regular contributors to this column and with your help, we hope the trend will continue!

Contact [communication@icans.ns.ca](mailto:communication@icans.ns.ca) for a list of topics and due dates — the paper will even publish your picture!

*More . . .*



## 2004 TENTATIVE PD OFFERINGS— (continued from page two)

Tax and Real Estate – what do you need to know?  
Income Tax Returns – Personal  
Introduction to US Corporate Taxation  
Tax Tips of Business Succession

### Accounting & Assurance

Not for Profit Accounting and Auditing Issues  
Accounting Update for Members in Industry  
CICA Handbook Accounting Refresher  
Accounting, Auditing & Professional Practice Update  
Review & Compilation Engagements  
Analytical Procedures  
Assurance and Accounting Issues for Public Companies  
Related Party Transactions: What is at Stake?  
Bridging the GAAP

### Finance

Financial Statements First Impressions – The Good, the Bad, the Ugly  
Introduction to Business Valuation: A Practical Guide  
Due Diligence In An Investment Context  
Budgeting and Forecasting Tools for CAs  
CICA 3780 Stock-Based Compensation  
Financial Statement Presentation & Disclosure for Small Practitioners  
Staying Out of Trouble  
Emerging Trends in Corporate Risk Management and Employee Benefits  
Controllership – The Essentials  
Differential Reporting  
Financial Reporting for Preparers of Public Company Financial Statements  
Estate Planning for High Net Worth Individuals  
Analysis, Financing & Completion Of Acquisitions  
Corporate Treasury Management  
Business Valuation Advanced

### Organizational Effectiveness/Management

Management Discussion and Analysis  
CaseWare & CaseView – Beyond the Basics  
Liabilities of Directors, Officers, and Their Professional Advisors  
Practical Management Skills I

Practical Management Skills II  
How to Give and Receive Feedback With Skill  
Coaching Your Business Team  
Working with Those Above You  
Leading People Through Change  
Effective Delegation Skills  
Consolidation and Development of Your Business Relationships  
Score Points within Your Organization  
Systems Thinking Tools for Business Planning and Performance  
Workshop on the New Independence Rules  
Provincial Law  
Performance Reviews That Really Work  
File Review Methodologies  
Balanced Scorecard  
Trends in the Role of CFO  
Change Management  
Effective Negotiation

### Professional Skills

Excel Advanced (not hands-on)  
I'm Right – You're Wrong!  
Writing With Confidence  
Getting Control On-line and Keeping Up with Changing Technology  
Cultivating Your Own Leaders  
Learning to Control Stress so Stress Doesn't Control You  
Winning the Battle Against Negativity  
Creative Thinking and You  
Learning for Life  
Speed Reading & Memory Techniques  
Master the Art of Time Management  
Taking Control of Organization and Quality

### Leadership Development Series – 3 sessions

- Implementing the Vision & Delegating the Follow Through
- Creating A High Performance Culture & Building and Maintaining Team Playing
- Creating the Vision & Developing Followership

### Questions/Comments?

Please contact either **Kathie Slaunwhite** at 425-3291/kslaunwhite@icans.ns.ca, or **Soula Keramaris** at skeramaris@icans.ns.ca. And again, by mid-August, the full brochure and registration forms will be available in the Professional Development section of the Continuing Education menu on our website at [www.icans.ns.ca](http://www.icans.ns.ca).

## 2004 Ethical Leadership Summit

What are you doing **September 21-22, 2004**? Why not plan to attend the *2004 Ethical Leadership Summit* in Halifax, Nova Scotia! Presented by CMA Canada, the Summit (of which ICANS is a presenting sponsor) will engage our business community in discussions surrounding ethical decision-making. The event also features a performance by well known Canadian comedian **Rick Mercer**, who will share his unique insight into the ethical behavior of leaders!

Registration information: [www.cmans.com](http://www.cmans.com) or call Leslie Murphy at (902) 422-5836 ext 23.



L to R: David Hope FCA, Alan Bruce FCA, Roger Perry FCA and Jerry Inman FCA.

## CICA ANNUAL MEETING & DAVID HOPE RECEPTION

David A. Hope, FCA, was appointed National Chair of the CA profession at the CICA Annual Meeting, held in Halifax on Thursday, June 17, 2004. As the 10th Nova Scotian CA to become the CICA Chair (President), Mr. Hope joins the following ICANS members who have also served in this capacity:

- 1913-14 Edgar Kaulbach
- 1921-22 Henry D. Creighton
- 1929-30 Harvey Edwin Crowell
- 1937-39 Francis A. Nightingale
- 1949-50 Harvey R. Doane
- 1955-56 Gerald E. Martin
- 1974-75 Harold A. Renouf
- 1982-83 H. Larry Doane
- 1990-91 Kenneth A. Mader



David Hope FCA, addresses attendees of the 2004 CICA Annual General Meeting.

In honor of Mr. Hope's appointment, Nova Scotia's FCAs held a reception for ICANS members prior to the Annual General Meeting. Here, special guests also included CICA Board members and officers in attendance.

## ACHIEVEMENT.CA

ICANS is pleased to announce the recipients of its *2004 High School Scholarship Program*; each of whom have been awarded \$1,000 toward their future university studies in business or commerce: **Justin Heisler** (Halifax West High School, Halifax); **Liberty MacDougall** (Lockview High School, Fall River); **Lisa Kennedy** (Riverview Rural High School, Coxheath); and, **Katelyn Boucher** (East Antigonish Education Centre/Academy, Antigonish Co.).

Currently in its fifth year of operation, the *ICANS High School Scholarship Program* is an ideal opportunity for Nova Scotia CAs to reinforce their belief in the importance of life-long learning and community development. To date, the program has been a great success for both students and the Institute alike, and as awareness of its existence grows, so too, do the applications! Special thanks to our Recruitment Committee for their work in reviewing applications and extra kudos to **Leo Gallant FCA**, **Shannon McLaren CA** and **Bob Caswill CA**, for attending the various graduation ceremonies to congratulate the winners and present them with their award.

## CA SERVICES FOR YOUR BUSINESS

As a CA, reviewing financial statements is certainly nothing new. However, that's not to say there isn't always something new to learn! To this end, ICAA has published a useful reference document entitled, *Understanding Reports on Financial Statements*. Check out <http://www.icans.ns.ca/media/documents/UnderstandingReports.pdf> for the latest info on preparing and/or reading audit, review and compilation engagement financial statements.

## FACE-TO-FACE = SUCCESS-SUCCESS

For the fifth year, ICANS, together with NBICA and the generous support of CICA, was a patron sponsor of the **ProgressCorp's Face-to-Face Conference**. Featuring informative sessions and great networking opportunities, this highly successful event attracts top business leaders from Atlantic Canada.



Face-to-Face

This year's event, held at the Digby Pines Resort, was entitled, "A Gathering of Entrepreneurial Minds." Under this theme, ICANS sponsored the Monday morning kick-off session led by **Dr. Brian Little**, a professor at both Harvard University and Carleton University. Dr. Little — who lived up to his program billing of being "a cross between Robin Williams and Albert Einstein" — not only discussed his fascinating research into physical and emotional well-being, but entertained attendees (as he mercilessly categorized extroverts and introverts) and provided valuable insight into understanding others. Needless to say, after experiencing this session, sponsoring a keynote speaker was certainly a welcome change from our traditional sponsorship of a technical session!



Dr. Brian Little



## NEW MEMBERS

The following individual was recently admitted to membership through affiliation:

**David Patrick Steele CA**  
(from Ontario)

## RESIGNATIONS

The following individuals resigned their memberships effective April 30, 2004:

**Tracey Brittain**  
**Adele Chiasson**  
**Lloyd Compton**  
**Lindsay Downey**

## HERE AND THERE WITH MEMBERS

**Alan Casey CA** is now with Serco Facilities Management Inc. in Goosebay, NL.

**David DiPersio CA** is now Director, Accounting and Control, with Sobeyes—Ontario in Mississauga, ON.

**Phil Feely CA** has become a Senior Manager, National SR&ED Tax Team, with Ernst & Young Corporate Finance Inc. in Toronto, ON.

**Kirk Higgins CA** has been appointed to the Task Force On Assistance to the Standard Setting Process. This national Task Force was formed to review the current standard setting process and to make recommendations to assist in the development of a new process.

**David Humphreys CA** is now a Partner with Watermark Consulting in Wolfville, NS.

**Erin Leaman CA** has accepted a position in Internal Audit with McCain Foods Ltd. in Florenceville, NB.

**Stephen Mallowney CA** has become an Associate with National Bank Financial in Toronto, ON.

**Peter Nash CA** has accepted the position of controller with Strum Environmental Services Ltd. in Bedford, NS.



**Jennifer Baird CA**, previously with Cossette Atlantic, Halifax, is now an Account Executive with Becher & Carlson Management Ltd., Bermuda.

**David Shupe CA**, of Optio Accounting Inc. in Halifax, NS, is pictured at left holding the NSGA Mid-Amateur Championship Trophy he won on Sunday, June 27, 2004 at Brightwood Golf and Country Club. He is surrounded by (from L to R) daughter Lindsay, son Gordon and wife Cynthia. David, a member of Ashburn, shot a final-round, even-par 68 to win the golf tournament by two strokes. Congratulations David!

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**Chartered Accountants of Alberta**  
Strength beyond numbers

**2004 Session**  
November 19 – 24

*In changing business environments, senior financial managers must add value to their organizations by demonstrating the ability to balance beyond the numbers. The Corporate Controllership Program is designed to meet this challenge.*

*For registration and more information on balancing with strength beyond numbers visit:*

**[www.controllership.ca](http://www.controllership.ca)**

## BREACH OF PROFESSIONAL CONDUCT NOTICE

On June 17, 2004, an Adjudicative Panel of the Professional Conduct Committee found two members guilty of breaching the Rules of Professional Conduct. Both individuals were public accountants. They were identified as the result of investigations conducted pertaining to two separate complaints received from the Nova Scotia Barristers Society that the two members had failed to carry out Form 20 engagements in accordance with the standards of the profession.

In each of the unrelated cases, the CA was aware of, or should have been aware of, matters that were reportable as breaches of the Society's regulations relating to the handling of client trust funds. However, they inappropriately used judgment in not reporting them in their reports. (Note: Under the terms of Form 20 engagements, public accountants are to carry out specified procedures and report on their findings, without reference to judgment). While the Investigative Panel noted that there did not appear to be any evidence that any client trust funds had actually been misappropriated or misused by the lawyers during the period reported upon, it noted that failure to report the matters was not in accordance with professional standards, and therefore charges were laid.

The outcome: In accordance with Institute bylaws, the two individuals entered into settlement agreements that resulted in reprimands, payment of fines and costs associated with the investigation, completion of mandatory professional development courses, and mandatory periods of independent supervision by another CA of their work, to ensure that the public interest is protected. In accepting the settlement agreements, the Adjudicative Panel noted that both individuals have subsequently retired from public practice.

### Welcome to the June 2004 edition of the *MCINNES COOPER TAX BRIEF*, prepared by lawyers of the McInnes Cooper Tax Group.

The following summaries are related to articles on the McInnes Cooper website. This month's brief focuses on the following significant matters:

- 1. REOP – the Empire Strikes Back.** Tax associate Carolle Crooks describes the government's proposed REOP legislation in wake of the *Stewart and Walls* cases that had eviscerated the original, non-statutory version of REOP.
- 2. The Politics of Pleadings.** Bruce Russell briefly discusses the politics of pleadings in light of the recent *Loewen* decision regarding Crown pleadings in tax appeals.

The McInnes Cooper Tax Group lawyers, throughout Atlantic Canada (with offices in Halifax, Saint John, Fredericton, Moncton, Charlottetown and St. John's), have well established and successful backgrounds in tax planning, as well as in tax disputes ranging from CRA audits to Supreme Court of Canada cases, and everything in between. As such, they offer assistance with tax planning and tax dispute matters. Should you have questions or comments regarding these articles, please contact McInnes Cooper. Prior *Tax Briefs* and other tax publications can be viewed on the firm's website, at [www.mcinnescooper.com](http://www.mcinnescooper.com), under "Publications."

For the McInnes Cooper Tax Group, contact:

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## MEDIA WATCH

As highly respected business leaders, CAs are often sought for their opinions on a variety of issues. Since April 2004, the following ICANS members graciously volunteered their time and expertise in responding to media requests:

**Terry Kelly CA**, Grant Thornton LLP, Halifax

**Brad Langille FCA**, WBLI Chartered Accountants, Bedford

**James MacGowan CA**, Deloitte & Touche LLP, Halifax

**Bob Caswill CA**, former Executive Director, ICANS

**Bob Bean CA**, Grant Thornton LLP, Halifax

**Ted Doane CA**, Nova Scotia Community College, Halifax

**Paula Gallagher CA**, Deloitte & Touche LLP, Halifax

**Leah White CA**, Grant Thornton LLP, Halifax

**Mitchell Cove CA**, Raymond Wilde Chartered Accountants, Lower Sackville

**Roy Salmon CA**, Nova Scotia Auditor General

**Boyd Hunter CA**, Hunter Belgrace Adamson Chartered Accountants, Dartmouth

**James Power CA**, Terrain Group, Bedford

If you'd like to represent ICANS as a media spokesperson, let us know!

Call (902) 425-3291 or email [communication@icans.ns.ca](mailto:communication@icans.ns.ca).



## Career OPPORTUNITIES ON THE WEB

Did you know that career postings are added on a weekly basis to the Institute's website ([www.icans.ns.ca](http://www.icans.ns.ca))? Log on for details about the following postings:

**Corporate Controller**—Nova Scotia Gaming Corporation, Halifax, NS  
**ASA Staffing Partners Inc.**—Audit Seniors, British Virgin Islands  
**ASA Staffing Partners Inc.**—Fund Accountants, Cayman Islands  
**Controller**—Magneto Inductive Systems Limited, Head Jeddore, NS  
**Senior Associate, Assurance Practice**—PricewaterhouseCoopers Canada, Halifax and Truro offices, NS

*Note: Other career opportunities, together with valuable information and guidance on career counseling, etc., can be found at CA Source, on the CICA Website ([www.cica.ca](http://www.cica.ca)).*

## VOLUNTEER OPPORTUNITIES

Volunteer opportunities are also posted regularly on the ICANS website under the Members menu. Currently, the following opportunity is available:

**Accountant/Accounting Student** — St. Paul's United Church

## NEW MEMBERSHIP BENEFITS

- **Proshred Security** is offering ICANS members competitive pricing on 'at your door' record destruction, and the supply and delivery of scheduled services to destroy your confidential documents. For more information, visit the Membership Benefits section of our website (under Members, Member Benefits, at [www.icans.ns.ca](http://www.icans.ns.ca)) or call Proshred Security at 1-800-463-1405.
- **Trade Team Nova Scotia (TTNS)** — a partnership of government and private sector organizations dedicated to stimulating export activity in Nova Scotia — wants to remind CAs that it provides potential and active exporters with access to various trade-related programs and services. In particular, TTNS offers: improved client service; assistance in building partnerships with different departments and levels of government; valuable trade-specific information on markets, customs, market research, programs and services, etc.; and, assistance in expanding your network. To learn more, visit the TTNS website ([www.ttns.gov.ns.ca](http://www.ttns.gov.ns.ca)) or contact Kim Banks Hart at [kimbankshart@canada.com](mailto:kimbankshart@canada.com) or (902) 499-0890.

## REMINDER — IMPORTANT UPCOMING DATES

- **CA/CMA Merger Information Sessions**  
Halifax—July 8, 2004    Kentville—July 9    Truro—July 12
- **2004 Ethical Leadership Summit**  
September 21—22, 2004
- **UFE**  
September 21—24, 2004
- **2004 Fall/Winter PD Passport Deadline**  
October 21, 2004
- **Annual Meeting and Golf Tournament, Chester**  
June 6, 2005

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