

The Year In Review

On behalf of the ICANS Council it's my pleasure to present you with the Institute's 2008-2009 Annual Report.

Like the past several years, 2008-2009 has been extremely busy for ICANS and the CA profession. In particular, significant and rapid changes are happening within the international and national accounting scenes. However, I'm pleased to report that with strong collaboration among the various Provincial Institutes/Ordre and the CICA, the CA profession continues to play a leading role in managing the issues associated with these changes and in planning for future initiatives.

The ICANS Mission is to foster public confidence in the CA profession by acting in the public interest and helping our members excel. While the means by which the Institute meets its regulatory and member services responsibilities will adapt to meet changing circumstances, I feel confident that they will continue to demonstrate the pre-eminence of the CA profession.

Changing Standards and Member Relations

With standards established in Canada by independent standards boards, the CA profession performs a critical role in supporting the development and implementation of standard setting and, what an active role this has been the past year. The implementation deadlines for new, internationally compatible financial reporting and audit and assurance standards has been approaching, and wide consultation has been undertaken on proposed private enterprise GAAP, financial reporting considerations for NPOs, and other developments affecting public sector accounting initiated by PSAB. Fostering member input to standards development and assisting with implementation support has been a particular focus of both the national Member Relations Task Force, chaired by ICANS CEO, Michele Wood-Tweel, FCA, and also for ICANS Council and staff.

ICANS has continued to work collaboratively with the other Provincial Institutes/Ordre and the CICA to provide you with timely information through articles, web-links, courses and tools. You are likely aware that several PD courses and free information presentations have already been offered to our members to keep us up-to-date and introduce us to the new standards and proposals. As well, the CICA has created an extensive Canadian Standards in Transition website as a gateway to the CA profession's information and learning resources covering transitions in IFRS, ISA, and reporting considerations for Private Enterprises, NPOs and Public Sector that can be accessed by the direct 'button' on ICANS website.

Expanding Education Opportunities

At ICANS' 2007 Annual Meeting, membership approved By-Law amendments that broadened the definition of 'qualifying experience' and expanded the range of organizations eligible to become CA Training Offices (CATOs). In keeping with our peers around the world, the profession now allows CA training in high-quality industry and government organizations that have the same commitment to training students as our training offices in public practice. In 2008, ICANS approved Sobeys Inc. and Aliant as CATOs. These organizations both value the partnership with our profession and are dedicated to maintaining the CA brand through the practical experience they provide students.

In addition, through the 2007 By-Law changes, training offices in public practice may also now train CA students in taxation, business advisory services and other areas, rather than only through

the traditional assurance route. The quality of the CA designation is being upheld through our approval and monitoring process, along with enhanced experience requirements and the requirement that all students continue to write the same UFE. In this past year, Councils across the country and in Bermuda approved the 2009 Practical Experience Requirements effective September 1, 2009. The broadening of experience requirements is providing the profession with new opportunities for CATOs and CA students alike. Of course, in addition to the efforts of our approved training offices, the Atlantic School of Chartered Accountancy (ASCA) will ensure continued educational support to help our new students excel.

On the note of excelling, ICANS was delighted that one of its 2008 UFE graduates – Bobby Boutilier of Deloitte & Touche LLP -- placed on the 2008 CICA National Honour Roll. First among his peers in Eastern Canada on the Uniform Evaluation, he received the Chartered Accountants' of Canada Gold Medal for the highest standing in Eastern Canada. Moreover, we had 51 students pass the 2008 UFE and we celebrated their success and that of our newest FCAs at our annual Convocation in February.

Promoting the CA Brand

The CA profession has again, this past year, continued its national advertising campaign designed to build the recognition of CAs as valuable contributors to strategic decision-making. "Decisions Matter," the national advertising campaign launched in early 2009, includes print, internet, television and radio advertising, as well as airport billboards. Provincially, ICANS has continued to support the CA brand through 'top up' advertisements in the Halifax Chamber of Commerce's *Business Voice* magazine, in the Nova Scotia Barristers' Society publication, *The Society Record*, and through billboards at the Halifax Stanfield International Airport. ICANS has also been incorporating the "Decisions Matter" theme in its announcement ads and media releases including CA of the Year, our new FCAs, UFE graduates and scholarship recipients. Also, through *SCAN* publications, ICANS has continued to communicate on the Institute's progress to a wide range of key external audiences across the province.

ICANS has also been actively promoting the CA brand in its student recruitment efforts. The Institute served as the gold sponsor at the 2008 Halifax Career Fair attended by more than 1,000 university students and was a sponsor and active supporter of JA Nova Scotia. The Recruitment Committee also awarded four, \$1,000 scholarships to Nova Scotia high school students attending university this fall to study business/commerce. As well, the Institute continues to follow-up with past scholarship recipients to remind them about the many benefits in pursuing a career as a CA. And finally, ICANS joined the other Provincial Institutes/Ordre in funding a special six page national UFE supplement in the *Globe & Mail*, which not only highlighted the year's successful students, but showcased past UFE graduates, several of whom are ICANS members, and their thriving careers.

Acting in the Public Interest ... and Protecting the CA Designation

Built on a foundation of integrity and ethics, the Canadian CA profession is committed to acting in the public interest. This commitment is exemplified in ICANS' Rules of



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ICANS

Professional Conduct, Professional Standards Reviews, Continuing Professional Development (CPD) programs, and its conduct and discipline processes. The Institute's responsibility to act in the public interest also requires that we respond to government and other regulators. This past year, for example, ICANS played an integral role in proposing revisions to provincial legislation regarding access to the regulated professions and with respect to revisions to Chapter 7 of the Agreement on Internal Trade.

The year 2008/09 also marked the first year in which the Institute's members began reporting compliance with enhanced CPD requirements that are consistent with those of other provincial, national and international organizations. The PD Committee and Institute staff have worked diligently to provide guidance to members with respect to meeting these important professional requirements.

Looking Ahead

2008-2009 was a successful year during which ICANS continued its efforts to promote, regulate, educate and serve our members and students. ICANS staff and volunteers made significant contributions to the efforts of our provincial and national counterparts to move forward many items on the profession's national Strategic Plan. The next few years promise to be both interesting and challenging. The transition to international accounting and auditing standards and the development of new standards for private companies are likely to be the most significant standards-related changes in our lifetimes. Moreover, there is great interest by Provincial/Federal governments regarding self-regulating professions concerning competition, trade and labour mobility and immigration strategies to address Canada's needs for the future.

The CEOs of all the national, provincial and territorial bodies continue to work together through the Council of Senior Executives (CSE) to manage the profession in a spirit of cooperation, commitment and partnership. We will continue to be active participants at the national table, ensuring that both the interests of Nova Scotia and the interests of the profession as a whole are considered and advanced.

While many milestones have been reached in the past year, there are many important issues and decisions yet to be made. ICANS Council and staff welcome your input and, as always, look forward to hearing your views and working with you.

A Final Thank You

The extensive efforts of volunteers and dedicated staff members at both the provincial and national levels are essential to our accomplishments. To our Council and CA volunteers who contributed so much to the profession this past year – you embody the CA brand with your business insight, leadership, strategic thinking and financial expertise. Thank you so much for your efforts!

It has been an honour to serve ICANS and I thank the membership for the opportunity.



Leo T. Gallant MBA, CFP, FCA
President

MANAGEMENT DISCUSSION AND ANALYSIS

In keeping with ICANS' mission, your Council and Institute staff have worked diligently in the past year to foster public confidence in our profession and to cost-effectively deliver the highest quality of service to members and students. Much has been accomplished as we have regulated and promoted our profession.

Financial Results

Operating results for the year ended April 30, 2009 produced a deficit of approximately \$24K which was less than the budgeted deficit approved by Council. Increases in expenses were attributable to salaries and benefits for necessary human resource adjustments during 2008-2009, increased legal fees associated with various regulatory functions,

additional spending related to the implementation of the profession's national Strategic Plan and an overall increase in business activity and therefore costs.

A Prudent Surplus Policy

The Institute continues to maintain a \$150K restricted reserve for exceptional professional conduct matters and has accumulated an unrestricted surplus of approximately \$480K at April 30, 2009. As communicated to members, ICANS' fees have been increased for 2009-2010 and Council has approved a budgeted operating surplus of approximately \$36K for the coming year to maintain the Institute's operations whilst maintaining ICANS' surplus policy.

Management's Responsibility

The information in the Annual Report is the responsibility of management. Complete financial statements of the Institute have been prepared by its management in accordance with Canadian generally accepted accounting principles and are available on request. The significant accounting policies are summarized in the notes to the financial statements.

The accounting systems employed by the Institute include an appropriate system of internal controls to provide reasonable assurance that transactions are properly authorized. Assets are protected from loss and unauthorized use, and financial records are complete and properly maintained to provide reliable information in the preparation of financial statements and other data.

Institute management is responsible for the preparation of timely financial statements that are reviewed in detail by the Treasurer. Any requirements for corrective action are brought to the attention of Council. Council reviews quarterly financial statements at its regular meetings.

Council has approved the annual financial statements on the recommendation of the Audit Committee.



Michele A. Wood-Tweel FCA
CEO and Executive Director

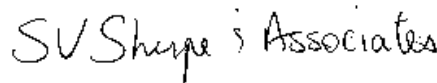
AUDITOR'S REPORT

TO THE MEMBERS OF THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

The accompanying summarized statements of financial position and operations are derived from the complete financial statements of THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA as at April 30, 2009 and for the year then ended on which I expressed an opinion without reservation in my report dated May 12, 2009. The fair summarization of the complete financial statements is the responsibility of management. My responsibility, in accordance with the applicable Assurance Guideline of the Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In my opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.



S V Shupe & Associates
Chartered Accountant
Dartmouth, Nova Scotia
May 12, 2009

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

Summarized Statement of Financial Position

April 30, 2009

	2009	2008 as restated
ASSETS		
	\$	\$
Cash, accounts receivable and prepaids	1,221,839	1,058,613
Investments	393,955	396,987
Capital	57,692	60,103
	1,673,486	1,515,703
LIABILITIES		
Accounts payable and unearned fees	985,496	803,467
NET ASSETS		
Invested in capital assets	57,692	60,103
Internally restricted for Professional Conduct	150,000	150,000
Unrestricted	480,298	502,133
	687,990	712,236
	1,673,486	1,515,703

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

Summarized Statement of Operations

Year Ended April 30, 2009

	2009 Budget	2009 Actual	2008 as restated
Revenues			
	\$	\$	\$
Member fees	797,450	801,454	689,093
Investment and other income	47,100	40,364	62,909
Revenue producing activities and professional standards	539,200	680,200	577,599
Total Revenue	1,383,750	1,522,018	1,329,601
Expenses			
Member services and administration	985,400	967,924	900,575
Revenue producing activities and professional standards	474,300	578,340	502,760
Total Expenses	1,459,700	1,546,264	1,403,335
Excess of Expenses for the year	(75,950)	(24,246)	(73,734)

Approved on behalf of the Institute:



President



Treasurer

Complete Audited Financial Statements are available upon request.

ICANS' Council and Committees

AUDIT

Greg Simpson, *Chair*, Ted Doane, Jennifer Nicholson, Colin MacKinnon, *Lay Rep*

EXECUTIVE

Susan McIsaac, *Chair*, Leo Gallant, Kelly Nelson, Greg Simpson, Michele Wood-Tweel

HONORS

Nicola Young, *Chair*, Don Flinn, Andrew Hare, Colin MacKinnon, *Lay Rep*, Elaine Sibson

HUMAN RESOURCES

Susan McIsaac, *Chair*, Greg Simpson, Leo Gallant, *ex-officio*

MEMBERSHIP

Ted Doane, *Chair*, Andrew Alford, Fred Colaiacovo, Joseph Flinn, Angela Myers, Lynn MacAulay

NOMINATING

Don Flinn, *Chair*, Leo Gallant, Susan McIsaac, Michele Wood-Tweel

PLANNING COMMITTEE

Leo Gallant, *Chair*, Susan McIsaac, Kelly Nelson, Greg Simpson, Michele Wood-Tweel

PRACTITIONERS' COMMITTEE

David Yuill, *Chair*, David Bruce, Susan McIsaac, John Nash, Richard Stevens, Greg Strange, Peter Wilde

PROFESSIONAL CONDUCT

Review

Gary Armstrong, Alan Barkhouse, Colin MacKinnon, *Lay Rep*

Complaints Committee Panel

Alan Barkhouse, *Chair*, Daniel Avery, David Boyd, Alan Bruce, Gordon Caldwell, James Cameron, John Carter, Murray Doehler, Eugene Hurlbert, Ross Landers, Brad Langille, Ira MacInnis, Dale MacLennan, Jamie Miles, Bruce Phinney, Claudette Porter, James Power, Elaine Sibson, William Slattery, Carol Snider, Robert Teale, Gerald Trites, James Trussler, Jason Varner, Kent Williams, Paul Willison

Conduct Committee Panel

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PROFESSIONAL DEVELOPMENT

Bruce Densmore, *Chair*, Owen Barnhill, Ron Harnish, Elizabeth Hicks, Reinhard Jerabek, Steven Moore, Kym Paquette, Claudette Porter

PROFESSIONAL STANDARDS REVIEW

Mark Winfield, *Chair*, Wanda Leese, Susan McIsaac, Jacklyn Mercer, Gordon Moore, Lawrence Roche, Stephen Shupe, Randall Smith

RECRUITMENT

Catherine Johnston, *Chair*, Donna Bourque, Peter Boyd, Scott Ellison, Natasha Fletcher, Janice Garnett, Michele Gerrard, Lisa Jardine, Tanya MacNeil, Peter Nash, Brian Rendell

REGIONAL ADVISORY BOARD

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Gerald Inman, Lauchie McKenzie

CANADIAN TAX FOUNDATION

Ruth March

CANADIAN INSTITUTE OF CERTIFIED PUBLIC

ACCOUNTANTS

Gerald Trites

Nova Scotia CA Representatives to the CICA and Inter-provincial Committees

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Joan Conrod, Nicola Young

ACCOUNTING STANDARDS OVERSIGHT COUNCIL

Ronald Smith

ADDRESSING ACCRUAL ISSUES IN CANADIAN GOVERNMENT BUDGETING ADVISORY GROUP

William Hogg

ALLIANCE FOR EXCELLENCE IN INFORMATION TECHNOLOGY: EDUCATION COMMITTEE

David Bateman

ALLIANCE FOR EXCELLENCE IN INVESTIGATIVE AND FORENSIC ACCOUNTING: BOARD

Paul Bradley

ASSURANCE IMPLICATIONS OF CHANGEOVER TO IFRS

Catherine MacGregor

AUDITING AND ASSURANCE

Claude Carter

AUDITING AND ASSURANCE STANDARDS BOARD

Catherine MacGregor

AUDITING & ASSURANCE STANDARDS MISCELLANEOUS

James Murray, Gerald Trites

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Ian Hutchinson

CICA/CICBV LIAISON COMMITTEE

John Carruthers

COMPETENCY MAP COMMITTEE

Jason Varner

CORPORATE REPORTING ON THE INTERNET

Gerald Trites

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Leo Gallant

COUNCIL OF SENIOR EXECUTIVES

Michele Wood-Tweel

CPD WORKING GROUP

Bruce Densmore

CSE MEMBER RELATIONS TASK FORCE

Michele Wood-Tweel

DATA LEVEL ASSURANCE STUDY GROUP

Gerald Trites

DISCIPLINE WORKING GROUP

Greg Crosby

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Suzanne Wile

FINANCIAL INSTRUMENT TASK FORCE

Claude Carter, Nicola Young

INFORMATION TECHNOLOGY ADVISORY COMMITTEE

James Murray, Gerald Trites

INTERNATIONAL QUALIFICATIONS APPRAISAL BOARD

Leo Gallant

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Bill Vienneau

MEMBERS ADVISORY SERVICES GROUP

Wenda Bennett

PEM ADVISORY COMMITTEE

Susan McIsaac

PRACTICE INSPECTION WORKING GROUP

Wenda Bennett

PRE-QUALIFICATION LEARNING GROUP

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PUBLIC SECTOR ACCOUNTING

Claude Carter

PUBLIC SECTOR ACCOUNTING MISCELLANEOUS

Darren Stroud, Jacques Lapointe

REGIONAL EDUCATION DIRECTORS GROUP

Dan Trainor

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Susan Payne

SELECTION COUNCIL

Leo Gallant, David Hope

TAX REVENUE TASK FORCE

Jacques Lapointe

WOMEN'S INITIATIVES ADVISORY COMMITTEE

Dale MacLennan
