

The Year In Review

Looking back over the past year, it would be fair to say that your Executive, Council and staff have been heartily engaged both with the regular matters of ICANS and other issues that have required significant work and consideration.

In particular, ICANS Council and staff have been working closely with staff and volunteers from CICA and Provincial Institutes throughout the country, to transform the broad strategic directions of our Profession's national Strategic Plan into detailed implementation plans for the major areas of public trust, member relations, education and branding.

What follows is a mere glance at some of the activities in these areas plus an update on the national Protocol Agreement and the Atlantic Region.

Public Trust

As you know, at the core of Canada's CA profession is our commitment to protecting the public interest. This dedication is exemplified in the profession's ongoing standards enforcement and practice review programs, and in the national standard-setting process.

This year, all Councils considered and approved, in principle, changes to PLI and CPD which will become effective in all jurisdictions on or before January 1, 2008, signaling our ongoing commitment to excellence and to protecting the public interest.

Member Relations

The Member Relations Task Force has been focusing on ways to enhance member services -- to increase the two-way communication between members and the Institutes and between the Institutes.

Of course, national collaboration has long been a part of the profession's various CPD programs. New areas of national collaboration have included the CA Compensation Survey that provided comprehensive, profession-wide compensation information and the on-line MAPP Survey -- Managing a Public Practice Survey designed to yield information regarding billing rates and practices; employee compensation and benefits; the types of services provided; income productivity and information technology, plus other practice tools for CA firms in Nova Scotia and across the country.

As you might expect, more innovations are slated for development to meet the ever-growing needs of our members. This will include specific efforts targeted at members in industry and their distinct educational requirements.

I am also pleased to report that ICANS Executive Director, Michele Wood -Tweel, has been appointed Chair of this national Task Force beginning September 1, 2006. This appointment demonstrates the commitment and acknowledgement of ICANS at the national table.

Education

As you may be aware, we have more quality students in Canada than there are positions available in public practice training offices. Students are eager to join our Profession and we have challenging demographics facing us in the future.

After a year of research and consideration, all Councils have recently approved, in principle, changes to the experience requirements for CA qualification -- changes that would see us broaden our definition of "qualifying experience" and expanding the range of organizations we recognize as approved training offices.

Branding

And finally, an in-depth strategy and vision has been developed to advance our CA brand. At the heart of the branding implementation plan and strategy, is a high profile advertising campaign, needed to attract attention and deliver some strong key messages to our target audiences. It is anticipated that this advertising campaign will be launched early this fall. There are, however, many other elements to the branding strategy besides advertising. Specific communication activities centered on our membership, PICA/Ordre staff /volunteers, students, clients and employers are being developed. After all, it takes a combined strategy to fully explain the brand, to develop and nurture it. It also takes time and as such, our strategy involves a branding campaign that stretches over several years.

National Protocol

This past year has seen the updating of the national Protocol Agreement which is the foundation of the collaborative work being carried out by the fourteen independent bodies comprising the Canadian CA Profession. The Protocol Task Force was chaired by ICANS member David Hope, Chair of CICA.

The Protocol Agreement empowers the CEOs of all the national, provincial and territorial bodies to work together as the Council of Senior Executives to manage the profession in a spirit of cooperation, commitment, and partnership.

ICANS has been strongly represented at the national table. The results of our contributions will be seen in progress made nationally addressing the strategic initiatives and in the continued development of ICANS.

Atlantic Region

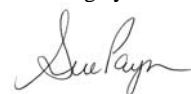
We continue to work on a regional basis to bring forward an Atlantic voice to national matters where applicable and explore "synergies" for enhanced services and efficiencies. Michele and I were your representatives on the Atlantic Region Officer Group (AROG) -- Michele was the Secretary and I served as Chair. In the coming year, the Group will continue to look for opportunities to enhance both services to members and the protection of the public's trust in Atlantic Canada and Bermuda.

In Conclusion

To sum up, 2005-2006 has been very busy! While much of the past year has been building the foundations for the implementation of the strategies described above, the momentum is building and members can expect to see results from our efforts beginning in this coming year.

It has been a real pleasure to have served as the President of our Institute. I want to personally thank each member of Council, as well as all of the volunteers of the various ICANS committees for your efforts over the past year. Special thanks as well to the ICANS staff for their support and hard work. It has often been stated that our ICANS team is strong and fully committed to our Profession. I echo that opinion.

Finally, I want to thank each of you, the members of our Institute, for the opportunity you have given me to serve as your President. Whether you are a new graduate or a "veteran", I would encourage you to be active in ICANS.



Sue Payne, CA
President



ANNUAL
REPORT
2006

ICANS

MANAGEMENT DISCUSSION AND ANALYSIS

True to the ICANS' mission, your Council and Institute staff continue to work diligently to cost effectively deliver the highest quality of service to members. At the same time, the Institute remains committed to the protection of the public interest and the representation of the high standards and integrity of the CA Profession.

Financial Results

Operating results for the year ended April 30, 2006 produced a excess of revenues over expenses of \$78K, primarily attributable to positive results in our revenue producing activities and prudent management of our expenditures anticipating the implementation of several initiatives in the Profession's Strategic Plan in 2006-2007.

A Prudent Surplus Policy

The Institute continues to maintain a \$150k restricted reserve for exceptional professional conduct matters and has accumulated an unrestricted surplus of \$530k at 30 April 2006. As communicated to members, a fee increase for 2006-2007 was approved by Council to afford new spending in the implementation of the Profession's Strategic Plan. The fee increase protects ICANS' unrestricted surplus and maintains the surplus policy. Council has approved a breakeven Budget for the coming year.


Management's Responsibility

All information in the annual report is the responsibility of management. Complete financial statements of the Institute have been prepared by its management in accordance with Canadian generally accepted accounting principles, and are available on request. The significant accounting policies are summarized in the notes to the financial statements.

The accounting systems employed by the Institute include an appropriate system of internal controls to provide reasonable assurance that transactions are properly authorized. Assets are protected from loss and unauthorized use, and financial records are complete and properly maintained to provide reliable information in the preparation of financial statements and other data.

Institute management is responsible for the preparation of timely financial statements that are reviewed in detail by the Treasurer. Any requirements for corrective action are brought to the attention of Council. Council reviews quarterly financial statements at its regular meetings.

Council has approved the annual financial statements on the recommendation of the Audit Committee.



Michele A. Wood-Tweel, CA CFP TEP
Executive Director

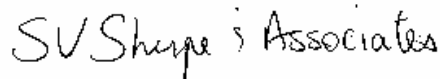
AUDITOR'S REPORT

TO THE MEMBERS OF THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

The accompanying summarized statements of financial position and operations are derived from the complete financial statements of THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA as at April 30, 2006 and for the year then ended on which I expressed an opinion without reservation in my report dated May 10, 2006. The fair summarization of the complete financial statements is the responsibility of management. My responsibility, in accordance with the applicable Assurance Guideline of the Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In my opinion, the accompanying financial statements fairly summarized, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.



S V Shupe & Associates
Chartered Accountant
Darmouth, Nova Scotia
May 10, 2006

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

Summarized Statement of Financial Position

April 30, 2006

	2006	2005
ASSETS	\$	\$
Cash, accounts receivable and prepaids	1,024,790	851,803
Investments (<i>market value \$410,341; 2005 - \$411,514</i>)	393,267	396,267
Capital	35,162	47,550
	1,453,219	1,295,260
LIABILITIES		
Accounts payable and unearned fees	721,597	631,472
Deferred lease incentive	15,981	26,637
	737,578	658,109
NET ASSETS		
Invested in capital assets	35,162	47,550
Internally restricted for Professional Conduct	150,000	150,000
Unrestricted	530,479	439,961
	715,641	637,511
	1,453,219	1,295,620

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NOVA SCOTIA

Summarized Statement of Operations

Year Ended April 30, 2006

	2006 Budget	2006 Actual	2005 Actual
Revenues	\$	\$	\$
Member fees	608,000	621,983	611,705
Investment and other income	31,500	37,620	31,495
Revenue producing activities and professional standards	604,400	550,363	573,277
Total Revenue	1,243,900	1,209,966	1,216,477
Expenses			
Member services and administration	722,200	665,762	688,875
Revenue producing activities and professional standards	521,700	466,074	453,960
Total Expenses	1,243,900	1,131,836	1,142,835
Excess of Revenue (Expenses) for the year		78,130	73,642

Approved on behalf of the Institute:



President



Treasurer

Complete Audited Financial Statements are available upon request.

ICANS' Council and Committees

AUDIT

Don Flinn *Chair*, Sue Carson, Ted Doane, Colin MacKinnon *Lay Rep*, Michele Wood-Tweel

EXECUTIVE

Sue Payne, *Chair*, Don Flinn, Leo Gallant, Gordon Moore, Michele Wood-Tweel

HONORS

John Carter *Chair*, Andrew Hare, Colin MacKinnon *Lay Rep*, John MacKinnon, Nicola Young, Michele Wood-Tweel

HUMAN RESOURCES

Gordon Moore *Chair*, Don Flinn, Sue Payne *ex-officiating*

MEMBERSHIP

Ann MacGillivray *Chair*, Thomas Brockway, Ted Doane, Joseph Flinn, Peggy Gates-Hammond, Lawrence Nestman, Maura Timmons, Michele Wood-Tweel

NOMINATING

Sue Payne *Chair*, Don Flinn, Gordon Moore, Michele Wood-Tweel

PLANNING COMMITTEE

Sue Payne *Chair*, Don Flinn, Leo Gallant, Gordon Moore, Michele Wood-Tweel

PROFESSIONAL CONDUCT

Review

Gary Armstrong, Alan Barkhouse, Colin MacKinnon *Lay Rep*, Michele Wood-Tweel

Complaints Committee Panel

Alan Barkhouse *Chair*, Daniel Avery, Alan Bruce, Gordon Caldwell, James Cameron, John Carter, Grant Galbraith, Eugene Hurlbert, Claudette Kehoe, Ross Landers, Brad Langille, Ira MacInnis, Lauchlin McKenzie, James Power, Roy Salmon, Elaine Sibson, William Slattery, Robert Teale, Gerald Trites, James Trussler, Kent Williams, Paul Willison

Conduct Committee Panel

Gary Armstrong *Chair*, Paul Campbell, Roger Carroll, Claude Carter, Alan Conrod, Kevin Dean, Elizabeth Duncan, Leo Gallant, Paul Goodman, Andrew Hare, Cheryl Inman, Carl Kent, Kenneth Mader, Elaine Morash, Marvyn Robar, Garry Stafford, Stan Spavold, Peter Wilde, Byron Wilson, Nicola Young

PROFESSIONAL DEVELOPMENT

Bruce Densmore *Chair*, Ron Harnish, Elizabeth Hicks, Reinhard Jerabek, Stephen Moore, Jane Roy, Jim Trussler, Michele Wood-Tweel

PROFESSIONAL STANDARDS REVIEW

Don Flinn *Chair*, Wanda Leese, Cathy MacGregor, Gordon Moore, , Lawrence Roche, Stephen Shupe, Randall Smith, Gerald Trites, Mark Winfield, Wenda Bennett

RECRUITMENT

Catherine Johnston *Chair*, Tanya Boudreau, Scott Ellison, Michelle Gerrard, , Tanya MacNeil, Peter Nash, Krista Robinson, Donna Singleton, Michele Wood-Tweel

REGIONAL ADVISORY BOARD

Paul Comeau (Yar), Maureen Gillis (Val), John MacKinnon (CB), Susan McIsaac (Cen), Mary Oxner (Cen-Antgh), Malcolm Pitman (SS), Michele Wood-Tweel

TASK FORCES

Golf

Jack Gorrill *Chair*, Peter Boyd, David Bruce, Marc Furlotte, Phil Gaunce, Greg Simpson

Practitioners Forum Coordinator

David Yuill

Representatives on other Boards and Committees

ATLANTIC SCHOOL OF CHARTERED ACCOUNTANCY

Leo Gallant, Kirk Higgins

PUBLIC ACCOUNTANTS BOARD OF NOVA SCOTIA

Gerald Inman, Earl Walsh (*Deceased*)

CANADIAN TAX FOUNDATION

Elaine Sibson *Past Chair*, Peggy Gates-Hammond

CANADIAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS

Gerald Trites

Nova Scotia Representatives to the Canadian Institute of Chartered Accountants and Inter-provincial Committees

ACADEMIC ADVISORY COUNCIL

Joan Conrod, Nicola Young

ADDRESSING ACCRUAL ISSUES IN CANADIAN GOVERNMENT BUDGETING ADVISORY GROUP

William Hogg

ALLIANCE FOR EXCELLENCE IN INFORMATION TECHNOLOGY: BOARD

David Bateman

ANNUAL REPORT RESEARCH STUDY

Gerald Trites

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BOARD OF EVALUATORS

Claudette Kehoe

CICA/CANADIAN INSTITUTE OF CHARTERED BUSINESS VALUATORS LIAISON COMMITTEE

John Carruthers

COMPETENCY MAP COMMITTEE

Jason Varner

COUNCIL OF PRESIDENTS

David Hope, Sue Payne

COUNCIL OF SENIOR EXECUTIVES

Michele Wood-Tweel

CSE MEMBER RELATIONS TASK FORCE

Michele Wood-Tweel

CSE PUBLIC TRUST TASK FORCE

Michele Wood-Tweel

DIFFERENTIAL REPORTING ADVISORY COMMITTEE

Roger Perry

ETHICS STANDARDS AND HARMONIZATION COMMITTEE

Gordon Moore

FINANCIAL INSTRUMENTS TASK FORCE

Claude Carter, Nicola Young

FINANCIAL REPORTING BY FIRST NATIONS STUDY GROUP

John MacNeil

GOVERNMENT AFFAIRS ADVISORY COMMITTEE

Elaine Sibson

IFRS ADVISORY GROUP

Ira MacInnis

IMPACT CA

Elaine Sibson, Jerry Inman

INFORMATION TECHNOLOGY ADVISORY COMMITTEE

James Murray, Gerald Trites

INTERNATIONAL QUALIFICATIONS APPRAISAL BOARD

Leo Gallant

JOINT TAXATION COMMITTEE

J. William Vienneau

REGIONAL EDUCATION DIRECTORS GROUP

Dan Trainor

ROLE OF XBRL STRUDY GROUP

Gerald Trites

SELECTION COUNCIL

David Hope, Sue Payne

WORK LIFE BALANCE ADVISORY COMMITTEE

Michele Wood-Tweel
